

## Continuous Quality Improvement Initiative Annual Report

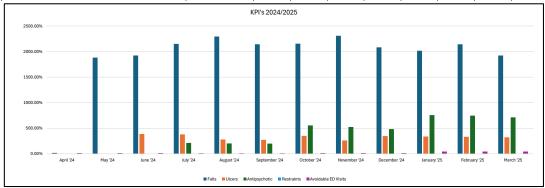
Annual Schedule: May 2025

People who participated development of this report							
Name Designation							
Quality Improvement Lead	Chad Axelrod	ED					
Director of Care	Phillip Laundry	DOC					
Executive Directive	Chad Axelrod	ED					
Nutrition Manager	Upanita Adhikary	FSM					
Programs Manager	Karen Locke	PM					
Other	Jaclyn Goss	Clinical Consultant					
Other							

Other		
Summary of the Home's priority a previous year (2024/2025		
Quality Improvement Objective	Policies, procedures and protocols used to achieve quality improvement	Outcomes of Actions, including dates
Percentage of residents who would positively respond to the statement "would recommend this home" on the Annual Resident Satisfaction Survey.	All residents received a personal invitation to each Resident Council Meeting. The Meeting date and time is listed in the Monthly Recreation Calendar. On the day of the meeting, there is always and announcement made of when and where the meeting is being held. All residents who expressed they would like to attend are escorted to the meeting if required. Information on Resident Council is included in New Admission Package. The tracking tools showed all residents are invited to monthly Resident Council meetings.	Outcome: 85%  Date: November, 2024
Percentage of residents who would positively respond to the statement "I have friends in the home" on the Annual Resident Satisfaction Survey.	Provide a Welcome Tea for new residents and introduce residents who have similar interest/hobbies-Creating Bonds. This was not implemented. Instead, Residents were welcomed individually. The Recreation Department developed a program for friendly visits with Co-op student. A Friendship Circle program was created. Birthday celebrations for the residents were elevated as food and fun always puts a smile on their faces. Introduce "Friendly Visits" program weekly to our residents. The Friendly Visits program created in 2024. This program was well received by our residents. At the November 2024 Resident Council Meeting, residents were surveyed and responded they felt they had friends in the home.	Outcome: This question was removed from the 2024 Resident Satisfaction Survey therefore we do not have a result beyond the feedback from the Resident Council meeting but feel that this was a successful strategy  Date: November, 2024
statement "I am satisfied with the quality of care from doctors" on the Annual Resident Satisfaction Survey.	Request invitation to Resident Council to discuss:  Resident expectations of MDs vs Resident experiences with MDs  Role of new NP  DOC attended Resident Council in March but not in July so we were unable to meet our expectations with this. We have a new DOC and will ask that he is nivited to more meetings to discuss the expectations and satisfaction with this indicator. The NP we secured last year did not stay in our Region more than 2 months. We will continue to try to access NP resources.  Implement the use of updated SBAR forms to better communicate concerns with MD/NP:  Provide education to  Registered staff on SBAR use on a as needed basis. The SBAR form was updated and education was provided to registered staff. This was a new process and with a new DOC, there was not a consistent follow up with the new process. Registered staff reverted to their previous practice and we did not see the improvement we hoped to. We are working to improve this process.  We were unsuccessful in increasing our outcome for this indicator. We are keeping this question in this years QIP to seek a better result.	Outcome: 50%  Date: November, 2024
Percentage of families who would positively respond to the statement "I would recommend this home" on the Annual Family Satisfaction Survey.	Ensure all families are provided information on how to form a Family Council:  • Audit new admission package to ensure "How to form a Family Council information" is included. Track which months "How to form a Family Council" information is included in the Newsletters and Family Forum meetings  Ensure all families receive invitations to attend quarterly Family Forum meetings:  • Complete tracking to ensure all families receive invitations to Family Forum Family members to be included in quarterly Quality Council meetings:  • Family members will be called to determine if they would be interested and available to attend a Quality Council meeting if response is positive, an invite will be sent by email or Canada Post if there is no email	Outcome: 76.90%  Date: November, 2024
Percentage of family members who would positively respond to the statement "I am satisfied with the timing and schedule of spiritual care services" on the Annual Family Satisfaction Survey.	Education was provided to all families in the Family Newsletter and Family Forum. The focus of the education was on Spirituality vs Religion.  New programming focused on ways for residents to seek comfort and peace in their life. A survey was sent to all families and only 5 were completed. The suggestion to add Salvation Army was taken forward however the Salvation Army has not been back in touch with the family or the home.	Outcome: 66.70%  Date: November, 2024
Percentage of family members who would positively respond to the statement. "The resident has input into the Recreation Programs available: on the Annual Family Satisfaction Survey.	Share with families the results of "Suggested Programs for the future" agenda litem from Resident Council. Additionally, share with families the results of monthly Pulse Survey's completed by residents about Recreation Programs. All families received materials that showed "All about Me", Recreation Assmt, Admission Family Questionnaire, Resident Council Standing Agenda item for Suggested Programs, Results of Recreation Pulse Survey's. At Family Forum we shared what programs (if any) were suggested at Resident Council.	Outcome: 63.2%  Date: November, 2024

Percentage of family members who would positively respond to the statement "Continence care products are available when the resident needs them" on the Annual Family Satisfaction Survey.	Provide education by: Attending Family Council to discuss Understandings/beliefs around incontinence products and their use in LTC; including information quarterly in the monthly Family Newsletter on continence products and their use and include family education on incontinence products and their use in LTC with on dinscontinence products and their use in LTC with on dinscontinence products and their use in PSWs.  Create PSW education on use of incontinence products, and Implement use of updated incontinence product change form.	Outcome: 76.9%  Date: November, 2024
Percentage of LTC residents with worsened ulcers stages 2-4	Review current bed systems/surfaces for residents with PURS score 3 or greater.  Registered staff to receive education on how to appropriately use the PCC Skin and Wound Application.  We were unsuccessful in improving this indicator. We had a number of residents become end of life and we could not improve wounds. Our small denominator	Outcome: 4  Date: March 2025
	(46) contributes to a higher percentage as any wound significantly impacts our results. We will continue to focus on this indicator in 2025.	
Percentage of LTC home residents who fell in the 30 days leading up to their assessment	Establish weekly Interdisciplinary meetings to review falls and interventions to reduce falls.  Create falls kit (bed pressure alarm, chair pressure alarms, motion detector alarm, clair pressure falls kit (bed pressure alarm, chair pressure falls kit (bed pressure falls kit)	Outcome: 19.3
the 30 days reading up to their assessment	and provide education to staff - Not implemented.  We were unsuccesful in improving this indicator. Our small denominator (46)  contributes to a higher percentage as any fall impacts our results. We will  continue to work on this in our 2025 plan	Date: March 2025
Percentage of LTC residents without psychosis who were given antipsychotic medication in the 7 days preceding their resident	Ensure all new residents admitted on antipsychotic medications without a diagnosis are reviewed by the Medical Director.	Outcome: 0%
assessment.	Ensure antipsychotics are prescribed appropriately.	Date: March 2025

	Key Perfomance Indicators											
KPI	April '24	May '24	June '24	July '24	August '24	September '24	October '24	November '24	December '24	January '25	February '25	March '25
Falls	18.18%	18.81	19.23	21.5	22.94	21.43	21.55	23.08	20.83	20.16	21.43	19.23
Ulcers	3.09%	3.00%	3.88	3.81	2.8	2.73	3.51	2.61	3.48	3.39	3.33	3.23
Antipsychotic	0.00%	0%	0	2.13	2.04	2	5.56	5.26	4.84	7.58	7.46	7.14
Restraints	0	0	0	0	0	0	0	0	0	0	0	0
Avoidable ED Visits	16.30%	16.30%	16.30%	12.20%	12.20%	12.20%	16.30%	16.30%	16.30%	45%	45%	45%



## How Annual Quality Initiatives Are Selected

The continuous quality improvement initiative is aligned with our mission to provide quality care and services through innovation and excellence. The home has a Continuous Quality improvement Committee comprised of interdisciplinary representatives that are the home's quality and safety culture champions. An analysis of quality indicator performance with provincial benchmarks for quality indicators is completed. Quality indicators below benchmarks and that hold high value on resident quality of life and safety are selected as a part of the annual quality initiative. Emergent issues internally are reviewed for trends and inccroporated into initiative planning. The quality initiative is developed with the voice of our residents/families/PoA's/SDM's through participation in our annual resident and family satifaction survey and as members of our continuous quality improvement committee. The program on continuous quality improvement follows our policies based on evidence based best practice.

Summary of Resident and Family Satisfaction Survey for Previous Fiscal Year								
Date Resident/Family Survey Completed for	Sept 2- Oct 11, 2024							
Results of the Survey (provide description of the results ):	Resident experince survey indicated residents are satisfied with recreation programs offered in the home, bundry services and incontinence care products used. Families shared they are also satisfied with laundry services. They are satisfied with care being provided and feel they are able to speak to someone when they have questions. Families also expressed satisfaction with cleanliness of resident rooms. Areas for improvement from residents includes quality of care from doctrs, dietitian, feeling wishes and goals are heard and considered in care. Quality of food and beverages was served was also an area identified for improvement. Families shared opportunities for improvement with care from Physiotherapist, recreation programs available, spiritual care services and the quality of maintenance of the physical building and outdoor spaces.							
How and when the results of the survey were communicated to the Residents and their Families (including Resident's Council, Family Council, and Staff)	Resident Council Meeting December 5, 2024 Posted in the home in public posting binder on December 6, 2024 Family Forum Meeting December 10, 2024							

Resident Survey	Family Survey

	Client & Family Satisfaction	2025 Target	2024 (Actual)	2022 (Actual)	2023 (Actual)	2025 Target	2024 (Actual)	2022 (Actual)	2023 (Actual)	Improvement Initiatives for 2025
	Survey Participation	100%	100%	NA	93.80%	65%	59.10%	NA	31.70%	Residents will be asked how they would like the survey conducted and have input into the questions asked on the survey. Survey campaign will begin in the month prior to survey going live to ensure awareness. Support will be avaiable as needed to assist with completion.
	Would you recommend	95%	85%	NA	100%	95%	76.90%	NA	69.20%	Included in quality intiatives for 2025/26 in table below.
1	can express my concerns without the fear of consequences.	95%	90%	NA	100%	95%	84.60%	NA	84.60%	Foster an open door atmosphere. Whistleblower policy poster viewable in the home. The policy will be reviewed at admission and provided through Resident/Family handbook.

performance, target and change ideas.								
Initiative	Target/Change Idea	Current Performance						
Initiative #1: statement "I am satisfied with the quality of care from doctors" on the Annual Resident Satisfaction Survey.	Tracking of in person physician visits for each resident will take place. Request will be made to resident and family council to invite the physician to attend at least 1 meeting per year. DOC request invitation to 4 per year, 1 per quater if wanted to discuss physician exprectations. Traget to achieve is 70% on	62%						
Initiative #2: Percentage of residents responding positively to: 1 am satisfied with the food and beverage served to me"	Food tastings will be scheduled and adverstising for the event. Monithy Food comittee meetings will be held to obtain resident feedback. Action items will be generated based on feedback with set timelines to recifiy concerns raised.  Target to achieve is 80%	75.00%						
initiative #3: Percentage satisfied with the Quality of care from the physiotherapist.	Develop a broshure with Phylo (Achieva) that will be provided to residents/families with information about what they can expect from physiotherapy services. Phylotherapist will attend care conferences and PAC meetings. Taget to atchieve is 70%	60.00%						
initiative #4: Percentage of LTC residents with worsened ulcers stages 2-4.	Mandatory education for all registered staff on correct staging of pressure ulcers. Turning and repositioning education will be provided. Target to achieve is 2%.	4%						
Initiative #5: Percentage of LTC home residents who fell in the 30 days leading up to their assessment	Re-assess Falling star program and re-educate staff on the program. Implement purposeful rounding. This will include education of staff, residents and families on the 4P's. Target to atchieve is 15%.	19.3						
Initiative #6: Percentage of LTC residents without psychosis who were given antipsychotic medication in the 7 days preceding their resident assessment	Provide GPA training for respossive behaviours related to dementia. Education for registered staff on antipsychotics. Target to achieve is 17.3%.	N/A						

Process for ensuring quality initiatives are met

Our quality improvement plan (QIP) is developed as a part of our annual planning cycle, with submission to Health Quality Ontario. The continuous quality
team implements small change ideas using a Plan Do Study Act cycle to analyze for effectiveness. Quality indicator performance and progress towards
initiatives are reviewed monthly and reported to the continuous quality committee quarterly.

Signatures:	Print out a completed copy - obtain signatures and file.	Date Signed:
CQI Lead	Chad Axelrod	28-Aug
Executive Director	Chad Axelrod	28-Aug
Director of Care	Phillip Laundry	29-Aug
Medical Director	Dr. Michael Mojeed	29-Aug
Resident Council Member	Donald Faulkner	29-Aug
Family Council Member	Stella Read	29-Aug